To: Holy Cross Trustees

From: Charlie Millard

March 31, 2003

Believe it or not, this is the "hat trick." Herewith three separate memos, which I ask that you read in the order of presentation with this one first. They were each written on the date indicated.

I was/am deeply disappointed at the lack of response to my memo of March 14. I understand that I can be the boy who cried "wolf," but even a comment to that effect is more charitable than the 100% silence from friends and colleagues. My letter and my history with the college deserve better. I reached out to a few of you, otherwise a deafening silence which is somewhat hurtful and even insulting.

Candidly, my instinct was to "go public" given the lack of response and try to enlist other voices in support of my position.

I found it difficult to do because of my love for Holy Cross, my respect for the Board and in fairness to Chris Matthews.

Further, I kept hearing that great phrase (in the enclosed Jesuit publication) "Speak the truth with love." I believe I am speaking the truth, but it would not be an act of love to go public at this time.

ift Night the Cross!

Cc: Chris Matthews

Charles E. F. Millard

Addenda:

Lest some of the newer Trustees conclude that I am a slightly addled old geezer thumping and harrumphing around in my purple and white cardigan and matching socks, I offer the following as evidence that I am a mainstreamer, not a rabble rouser.

- Graduate 1954, AB
- Two brother graduates: James, '42, Daniel '47 (namesake for Millard Art Center)
- Eight children graduates: Marylou '78, Charles, Jr. '79, Chris '80, Maureen '82, Meg '84, Suzie '86, Kathy '88, Greg '93
- Sponsor, Will Jenks, Chair
- Trustee 1973-2000 and Executive Committee (periodic statutory "off years")
- Board Chairman, 1977-1982
- Chairman, Campaign for Holy Cross, 1989-1994
- Numerous Alumni Fund Citations
- Member, two recent Presidential Search Committees
- Honorary Degree 1999, LHD
- Selected as 2003 Recipient of "In Hoc Signo" award to be presented at 6/03 Reunion

I welcome your comments.

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3/21/03 (Note: This has been slightly modified from a previous mailing to Trustees.)